

The Agency Problem: Effort Choice

Example 2. Assume that the set of feasible effort levels is $[0, 1]$, and that the cost of effort is $c(e) = e/2$. Revenue X takes two values $x_1 = 4$, and $x_2 = 8$ with probabilities $p(e)$ and $1 - p(e)$, where $p(e) = (2 - e)/3$. Identify the optimal contract assuming that $\underline{u} = 1$, and

(a) $\pi(z) = z$ and $u(w) = \sqrt{w}$,

(b) $\pi(z) = \sqrt{z}$ and $u(w) = \beta w$,

(c) $\pi(z) = \sqrt{z}$ and $u(w) = \sqrt{w}$.

SOLUTION

$$\mathbb{E}[X(e)] = p(e)x_1 + (1-p(e))x_2 \Leftrightarrow$$

$$\mathbb{E}[X(e)] = \frac{1}{3}(16+4e)$$

(a) THE OPTIMAL WAGE CONTRACT IS, IN THIS CASE, A FIX WAGE $\bar{w}(e)$, WHERE $\bar{w}(e)$ SOLVES THE PC EQUATION

$$u(w) = c(e) + \underline{u} \Leftrightarrow \sqrt{w} = \frac{e}{2} + 1 \Leftrightarrow \bar{w}(e) = \left(\frac{e}{2} + 1\right)^2$$

HENCE, THE OPTIMAL EFFORT SOLVES

$$\max_{e \in [0,1]} \frac{1}{3}(16+4e) - \left(\frac{e}{2} + 1\right)^2$$

THAT IS, e^* SOLVES

$$\frac{4}{3} - \frac{e}{2} - 1 = 0 \Leftrightarrow e^* = \frac{2}{3} \Rightarrow \bar{w}(e^*) =$$

THE OPTIMAL CONTRACT IS $(e^*, w^*) = \left(\frac{2}{3}, \left(\frac{16}{9}, \frac{16}{9}\right)\right)$.

(b) IN THIS CASE THE OPTIMAL WAGE CONTRACT IS A FRANCHISE,
AND THE LEVEL OF EFFORT SOLVES THE PROBLEM

$$\begin{aligned} \max_{e \in [0,1]} y(e) &= E[X(e)] - \frac{C(e) + \underline{w}}{\beta} = \frac{1}{3}(16 + 4e) - \frac{\left(\frac{e}{2} + 1\right)}{\beta} \\ &= \left(\frac{16}{3} - \frac{1}{\beta}\right) + \left(\frac{4}{3} - \frac{1}{2\beta}\right)e \end{aligned}$$

HENCE

$$(e^*, y(e^*)) = \begin{cases} \left(0, \frac{16}{3} - \frac{1}{\beta}\right) & \text{if } \beta < \frac{3}{8} \\ \left(e, \frac{8}{3}\right) \quad \forall e \in [0,1] & \text{if } \beta = \frac{3}{8} \\ \left(1, \frac{20}{3} - \frac{3}{2\beta}\right) & \text{if } \beta > \frac{3}{8}. \end{cases}$$

(c) THE OPTIMAL WAGE CONTRACT $W=(w_1, w_2)$ IS THE SOLUTION TO THE SYSTEM

$$\begin{aligned} E u(W) = c(e) + \underline{u} & \iff p(e)\sqrt{w_1} + (1-p(e))\sqrt{w_2} = \frac{e}{2} + 1 \\ \frac{\pi'(x_1 - w_1)}{\pi'(x_2 - w_2)} = \frac{u'(w_1)}{u'(w_2)} & \iff \frac{x_2 - w_2}{x_1 - w_2} = \frac{\sqrt{w_1}}{\sqrt{w_2}} \end{aligned}$$

SOLUTION

$$w_1(e) = 4 + g(e), \quad w_2(e) = 8 + 2g(e),$$

WHERE

$$g(e) = \frac{(18\sqrt{2} + 11)e^4 - (148 - 24\sqrt{2})e^3 - (798 + 36\sqrt{2})e^2 + (798 - 216\sqrt{2})e + 152 - 144\sqrt{2}}{(2e^2 + 16e - 4)^2}$$

HENCE

$$\begin{aligned} E \pi(X(e) - W(e)) &= p(e)\sqrt{4 - w_1(e)} + (1 - p(e))\sqrt{8 - w_2(e)} \\ &= p(e)\sqrt{g(e)} + (1 - p(e))\sqrt{2g(e)} \\ &= [p(e) + \sqrt{2}(1 - p(e))]\sqrt{g(e)} \end{aligned}$$

A NUMERICAL SOLUTION TO THE EQUATION

$$\frac{d}{de} \left\{ [p(e) + \sqrt{2} (1-p(e))] \sqrt{g(e)} \right\} = 0$$

is

$$e^* = 0.74, \quad w_1(e^*) = 4 - 2.78, \quad w_2(e^*) = 8 - 2(2.78).$$